

TEAM 19!

Supporting from the Sea to the DMZ

The Official Monthly Magazine for the 19th Theater Support Command Volume 1, Issue 5, February 2003

Be, Know, Do:

The NCO Issue

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**Maj. Gen.
Jeanette Edmunds**

From the CG's desk:

Team – In light of recent world events, I wanted to emphasize the importance of training and force protection. Our mission here in the Republic of Korea is demanding and complex, which requires a true team effort to accomplish.

Every soldier, civilian, and Korean National employee has an integral part to our mission, and in order to “Fight Tonight” we must continue to push the envelope on leveraging technology to our advantage and train to approved Army standards.

Training – In March we will train on some of our toughest missions during the annual exercise Reception, Staging, Onward Movement, and Integration, commonly referred to as RSO and I. We must take advantage of this tremendous training opportunity and actively seek out ways to improve our overall combat readiness. As always, safety is paramount in training, and our goal for RSOI is no training-related accidents or injuries. To accomplish this requires everyone’s involvement and is non-negotiable.

We have a responsibility to our soldiers and civilians to create a safe, realistic training environment and with leaders at all levels to using the Army’s Risk Management Program to identify and mitigate any potential hazards. RSOI is our opportunity to train on our wartime mission. We must do it right from the beginning.

Finally, March will be a very busy month. Units will deploy to various field locations in support of RSOI, and our country continues to lead the fight on world terrorism. By training safely, to standard, and remaining vigilant, we will accomplish our mission!

“Team 19!”



**Command Sgt. Maj.
Troy Welch**

From the CSM's desk:

Standards, Standards, Standards!!!

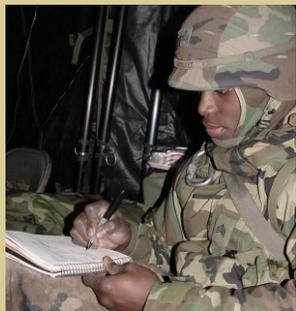
Team- Over the past few weeks I have conducted NCOs in all four Areas. One of the topics was “Uniform Pet Peeves.” During these discussions, I asked many of you certain questions regarding uniform standards. Some questions were 8th Army-specific and others were Army-wide. Needless to say, the response

I received was mixed. As leaders it is our responsibility to stay current with changes to the wear and appearance of the military uniform. It is also our responsibility to be informed of our higher headquarters’ policies. In light of the mixed response, I have decided to use this forum to share a few of my pet peeves.

- Wearing the APFU in our PX and Commissary. Not authorized! (8th Army Standards book)
- Items visible on the outside of the back pack. Not authorized! (AR 670-1)
- Back pack any color other than black and with logo’s. Not authorized! (AR 670-1)
- Women having their hair in a “pony tail.” Not authorized! (AR 670-1)
- Blousing of the trousers below the third eyelet. Not authorized! (AR 670-1)
- Wearing of the beret “correctly.” The flash is positioned over the left eye. Enough said.
- Males wearing earrings on post or any government installation. Not authorized! (AR 670-1)

Team - Each time we walk by one of these deficiencies we establish a new standard. I fully expect ALL leaders to make “on-the-spot” corrections. The lack of standards has a direct effect on good order and discipline in our formations. Remember, we are the standard bearers and our soldiers look to us to enforce the standard. Let’s not disappoint them.

“Team 19”



—Cover photo—
Sgt. Darrant Gary Antonio Mowatt, 194th Maint. Bn., filling out a roving guard and fire watch roster. (Photo by Sgt. Jang, Dong-woo)

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TEAM 19!

**19th TSC
Commander/Publisher**
Maj. Gen. Jeanette Edmunds

Public Affairs Officer
Maj. Andrew Mutter

NCOIC
Master Sgt. Anthony Reed

Editor

Sgt. Jang, Dong-woo

Staff/Writers

Sgt. Sheryl Lawry
Sgt. Song, Jung-bum
Pfc. Kim, Yoon-il

Graphics

Sgt(P). William C. Montoya
Spc. Angel Jackson

Team 19! is a professional publication for soldiers and civilians in the 19th Theater Support Command. Views expressed here in are those of the authors. Views and content do not necessarily reflect official Army or Department of Defense positions and do not change or supercede information in other official publications.

Our mission is to provide a forum for the open exchange of ideas and information, to support training, education and development of the 19th Theater Support Command and to

foster a closer bond among its members.

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Involuntary Foreign Service Tour Extension Affects More Than 2800 Soldiers in Korea

Eighth U.S. Army press release

Effective immediately, more than 2800 soldiers and warrant officers in the 8th U.S. Army will not move on normal assignment instructions from Korea if their departure dates range from Mar. 1, 2003 to May 31, 2003.

The soldiers and warrant officers affected are involuntarily extended for the 90-day period due to emerging contingencies. Commissioned officers serving in Korea are not exempt, and may be extended if necessary. However, soldiers who are scheduled to retire or complete their enlistment term within these dates will not be affected.

"This limited Involuntary Foreign Service Tour Extension is targeted to extend personnel who are specifically required to sustain the "Fight Tonight" readiness of Eighth Army units

— a non-negotiable requirement," said Lt. Gen. Charles C. Campbell, commanding general, 8th U.S. Army.

Soldiers impacted by IFSTE who volunteer to extend their tour for nine months (12 months from their original departure date) will receive full benefits of the Overseas Tour Incentive Program (OTEIP). All requests to extend must be received by 8th PERSCOM within 30 days of the original departure date from Korea. Enlisted soldiers on one-year tours who extend for one year and enlisted soldiers with command sponsorship or joint domicile on two-year tours who extend for two years are considered to be on an "in-place consecutive overseas tour," or IPCOT, and may choose any of four options. Enlisted soldiers with command sponsorship or joint domicile on two-year tours who extend for one year may choose between option #2, #3, or

#4. The options:

1. Free round-trip airplane transportation to their home of record.
2. Thirty days of non-chargeable leave.
3. Free round-trip airplane transportation to the nearest aerial port of debarkation (Los Angeles, San Francisco, or Seattle) and 15 days non-chargeable leave.
4. \$2000 to be received in the first month of the extension.

"We will continue to provide information as it becomes available in order to keep our soldiers informed and mitigate inconveniences that an Involuntary Extension may cause them and their families," said Campbell.

See more IFSTE information on page 7

Commentary: Military mourns cohorts lost on shuttle

Contributed by Brian Lepley Army News Service

FORT RICHARDSON, Alaska - Six Army astronauts are mourning their colleagues of the space shuttle Columbia that disintegrated over Texas Feb. 1.

The U.S. military always provides NASA the great majority of its astronauts. Army astronauts are: Lt. Col. Jeff Williams, Col. Patrick Forrester, Col. Nancy Currie, Lt. Col. Timothy Kopra, Lt. Col. Doug Wheelock and Lt. Col. Timothy Creamer. Retired Col. Bill McArthur is also an active astronaut.

Two civilians died last weekend but five service members had the positions of most responsibility on Columbia: Air Force Col. Rick Husband, the mission commander; Navy Cmdr. William McCool, the pilot; and mission specialists Navy Cmdr. Laurel Clark, Air Force Lt. Col. Mike Anderson, and Navy Capt. David Brown. The seventh victim, Israeli Air Force Col. Ilan Ramon, was a hero fighter pilot who bombed Iraq's fledgling nuclear reactor June 7, 1981.

NASA turns to the military for its astronauts for many reasons. Mission commanders and shuttle pilots must be people of the highest possible ability, integrity, honor and achievement. Mission specialists, those primarily carrying out shuttle operations and experiments, also require these qualities.

It's no mystery why military officers with incredible flying talent, outstanding leadership skills, and scientific expertise are chosen for the

astronaut program. The margin for error in space travel is razor thin. These men and women, officers with intensely specialized skills, serve their country for a relative pittance instead of chasing corporate riches. With every shuttle launch, they risk their lives to conduct complex experiments, yielding data that pushes science, health care, and telecommunications forward. The tasks they perform require the greatest level of scientific expertise.

Getting the shuttle into space and back safely to earth is itself a hugely complex, risky maneuver. Heroic, unselfish reasons drew these officers to NASA: the chance to do remarkable, near-impossible tasks for the betterment of every person on earth.

NASA's active astronaut roster is down to 74 after last weekend. About two-thirds of those "best and the brightest" are military officers, including the six soldiers.

They all grieve, but despite their loss, NASA could ask every one of them if they wanted to get on the next shuttle for a mission tomorrow

and they would have one answer: affirmative. That is the way of the soldier, the Marine, the airman, the sailor. Give me a mission; let me complete it successfully with my brothers and sisters in arms.

In the continuing post-disaster wake, there will be accusations, fingers pointed, and a complete investigation into what went wrong six days ago. This process, while painful and searing, is necessary and just, a shining example of the liberties and freedoms the U.S. enjoys and represents to the world.

But while that process may be untidy, loud and hurtful to many, it will bring even more information that will contribute to the safety of space shuttle missions. It will ensure the next time a space shuttle flies, maybe Williams, or Forrester, or McArthur will have a greater chance of returning to earth.

(Editor's note: Brian Lepley is the Command Information Officer for U.S. Army Alaska. He can be contacted at brian.lepley@richardson.army.mil)

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New leaders earn stripes: 19th TSC Noncommissioned Officer

Story by Sgt. Sheryl Lawry

Photos by Sgt. Sheryl Lawry and Spc. Angel Jackson

“No one is more professional than I. I am a Noncommissioned Officer, a leader of soldiers... the Backbone of the Army.”

These words are part of the first stanza of the NCO Creed. The creed’s purpose is to put into full light the responsibilities a soldier accepts when he or she becomes a noncommissioned officer.

Recently, more than 50 sergeants joined together at Camp Walker’s Evergreen Community Club to be honored with a traditional NCO Induction Ceremony.

Also, more than 80 NCOs, including Command Sgt. Maj. Benjamin C. Palacios, 8th Army Command Sgt. Maj., and Command Sgt. Maj. Troy Welch, 19th Theater Support Command command sergeant major showed their support, and welcomed the NCOs into their “time honored” corps.

Palacios, who was also the ceremony’s guest speaker, encouraged the young NCOs to read the creed again later and ask themselves: “What does being an NCO really mean?”

“Becoming an NCO is a significant emotional event,” Palacios said. “As an NCO, there are a lot of regulations and DA policies you must learn, and we must follow, to care for soldiers daily. One document that has guided me through my entire career is the NCO Creed.

Palacios then began to recite the creed examining each sentence’s importance.

“...Competence is my watch-word; My two basic responsibilities will always be uppermost in my mind — accomplishment of my mission and the welfare of my soldiers; I know my soldiers and I will always place their needs above my own; I will be loyal to those with whom I serve; I will not compromise my integrity, nor my moral courage.... Those are powerful words,” Palacios said. “Being an NCO is not a fly by night role. It’s 24-hours, seven



More than 50 NCOs recited the NCO creed with Command Sgt. Maj. Troy Welch at a recent NCO induction ceremony

Induction Ceremony

days a week, 365 days a year. It's about more than just wearing the rank."

Following the reciting of the NCO Creed and NCO Oath by the inductees, Welch announced Maj. Gen. Jeanette Edmunds, the commanding general of the 19th TSC, as an honorary sergeant in recognition for her dedication and determination to remember the people who count the most, the soldiers. Edmunds' first words after being pinned with E-5 rank were, "Can I be a Drill Sergeant?," which ignited the room with laughter.

At the end of the ceremony, the club was a buzz with soldiers everywhere expressing to each other what they thought of the ceremony.

"I feel honored to be a part of the tradition," said Sgt. Jessie Cushman, one of the inductees. "This is just an added sidebar done for the soldiers coming into the NCO corps. It's a great feeling to be a part of it."

For Sgt. Takiyesha Johnson,

also an inductee, the ceremony was a huge surprise.

"I just got here [Korea] a couple of weeks ago, so I feel honored they chose to include me into this event, since it was planned way before I got here," she said. "I was very thankful."

"This is a once in a lifetime event," said Staff Sgt. Rodney Canty, who had two soldiers in the ceremony. "It's a privilege to be inducted as an NCO. If there are soldiers out there who have not been inducted, they need to be. It's an event they will remember for the rest of their lives."

The ceremony also provided senior NCOs a chance to reflect on when they were first inducted into the Corps.

"It's just tremendous," said 1st Sgt. Douglas Washington, 4th Quartermaster Detachment.

"Seeing them, I think 13 years back when I became an NCO. My best advice to these young sergeants is to stay consistent, be fair and treat everyone equally."

"I'm proud to be associated



A soldier recites the NCO creed.

with NCOs," said Col. James Chen, the 19th TSC chief of staff. "They are the heart and soul of the Army. We couldn't do what we do without them."

"... I will not forget, nor

will I allow my comrades to forget that we are professionals, Noncommissioned Officers,

leaders!



Sgt. Takiyesha Johnson reads a crystal plaque engraved with her name. Both the plaque and gold medal were gifts to the inductees.



ROK, U.S. Army work together to improve relations through dialogue future competitive training

Col. Willie Jordan, Chief of 19th TSC Support Operations, greets Brig. Gen. Jung Joong-Suk, Commander of 5th Logistics Support Command.

Story and photo by Pfc. Kim, Yoon-il

Brig. Gen. Jung, Joong-Suk, Commander of 5th Logistics Support Command received a warm welcome from Maj. Gen. Jeanette Edmunds, 19th Theater Support Command, commanding general and her staff recently. The two leaders came together to sign a Certificate of Partnership designed to improve upon and increase already existing relations between the two Armies.

The purpose of Jung's visit was to become more familiar with the role 19th TSC plays in Korea.

Edmunds guided Jung through a 19th TSC presentation explaining the importance of the military logistics partnership the two share.

Edmunds also proposed a military logistics partnership challenge competition for the two Armies to engage in.

Military logistics helps to strengthen the Republic of Korea-US alliance, enhance training levels, enhance ability to fight as a combined team partnership, to conduct friendly competitions between group-level teams and improve interoperability by increasing partnerships between units, Edmunds explained.

"I think our partnership is great! It helps us establish a solid and sincere rapport with our ROK logistician counterparts," said Col. Donna McMillen, assistant chief of staff, G-4.

"It allows us to experience and appreciate each other's cultural differences and similarities through the events we hold. I've had the benefit of experiencing our partnership from the beginning."

"The relationship between the 5th LSC and the 19th TSC, has improved," said Maj. (P) Kim, Do-Soo, commander, Special Weapon Maintenance Support Detachment, ROKA. Kim went on to say the meeting between the new commanders formed a definite certification of friendship.

The concept of the partnership is to conduct competitions annually with teams consisting of both ROK and U.S. members. All events will emphasize teamwork, which is important for the two Armies working together in wartime or peacetime situations.

Events will be conducted at various locations with awards given to winning teams at the end. The target dates for these events to occur are from the period of late 2003 or early 2004.

Some possible competitive events are marksman-

ship using U.S. and ROK small arms, weapon assembly and disassembly, vehicle recovery using ROK and U.S. systems, truck driving and maintenance, physical fitness, evaluated with both ROK and U.S. Army fitness test methods, helicopter sling loading, land navigation, Nuclear Biological, Chemical training events, as well as road marches.

Both parties agreed to plan these events as a combined effort as well as use both ROK and U.S. equipment and techniques in all events.

To counteract language barrier problems both ROK and U.S. teams will conduct basic equipment familiarity training ensuring they are able to communicate with one another successfully.

Edmunds and Jung hope this will motivate the U.S. soldiers to develop basic language skills in Korean, and the ROK soldiers to develop better basic English skills.

"I've been involved in this partnership for 18 months, and I've always felt the importance this opportunity leaves to both sides," said Col. Willie Jordan, chief of 19th TSC Support Operations. "It gives us a chance to learn more about each other culturally and socially."

Frequently Asked Questions about IFSTE

Q: How will limited IFSTE be implemented in Korea?

A: At this time, there will not be a blanket Stop Movement across the entire command. To start with, individuals in certain MOS who are scheduled to PCS in March, April or May will be involuntarily extended up to 90 days. Units will notify individuals affected, and personnel service detachments will amend PCS orders to defer report dates by three months. DA PERSCOM will defer—not delete—soldiers' assignment instructions and will change DEROS dates.

Q: What is the difference between Stop Loss, Stop Movement, and IFSTE?

A: Stop Loss is the suspension of voluntary separation from service. Stop Movement is the suspension of Permanent Change of Station (PCS) moves of all soldiers in a unit alerted or deployed in support of operational contingencies. IFSTE refers to the involuntary extension of individuals serving overseas. The three are not the same thing. No additional Stop Loss has been implemented at this time in support of emerging contingencies. The IFSTE for individuals in Korea is limited to personnel in particular specialties with DEROS in March – May 2003. Personnel not covered by Stop Loss may leave the service at the end of their obligations. ETS dates are not extended by IFSTE.

Q: If my DEROS has been extended 3 months due to IFSTE, what will happen to my PCS orders for my next assignment?

A: Your orders will be amended with a report date 3 months later than the original date. The Army is not going to change the location of your original assignment instructions. This is the case whether or not you had a Homebase/Advanced Assignment Program (HAAP) assignment identified on your PCS orders bringing you to Korea. Nonetheless, all soldiers should keep their assignment preferences updated on the Army's Assignment Satisfaction Key (ASK) web site at the following URL: <https://isdrad06.hoffman.army.mil/ask/>

Q: I have an IFSTE due to my DEROS being in the March-May 2003 window. What happens to the CONUS or overseas assignment I was guaranteed when I reenlisted?

A: Those assignments will be honored upon completion of your extended tour. Soldiers impacted by an IFSTE should contact their career counselors to validate assignment instructions.

Q: How do I undo all the outprocessing tasks that I have already completed?

A: There are a number of tasks you must take care of if you have already started clearing. Eighth PERSCOM will provide a list of all IFSTE personnel to installation support offices, so that you can start doing this immediately, but you will also need to provide a copy of the amended PCS orders when you get them.

1)Return TLA memorandum to Housing. Housing will notify Finance to restart OHA and to stop TLA.

2)Housing will cancel your government furniture pick-up.

3)Housing will notify your realtor/landlord that you are being involuntarily extended and will coordinate extension of your lease and settle payment questions.

4)A copy of the new/extended lease must go to the Finance Office to extend the effective dates of your OHA.

5)Cancel your scheduled pick-up of outbound household goods/hold baggage here in Korea and reschedule shipments of your goods from storage or other location to your next duty station.

6)Return your government airline ticket to Transportation or ask ITO to cancel your reservation.

7)Postpone your reservation for temporary lodging. For example, call the Dragon Hill Lodge and make a reservation for 90 days later.

Q: What happens to my Evaluation Report generated by my PCS?

A: **If the Evaluation Report has already been forwarded to the PSD, then your S-1 needs to contact the PSD immediately, so that they can recall it from EREC/PERSCOM. If the report is still in your rating chain, then it must be cancelled. If you are due an annual report at this time, then redo the NCOER/OER to reflect the correct reason code.**

Q: What should I do if I already finished clearing and have shipped my household goods or moved out of my quarters/apartment?

A: **Immediately alert your chain of command of your situation. Your commander may request an exception to IFSTE from Commander, Eighth Army. The request will be sent on EA Form 641 to the Adjutant General, Eighth Army, ATTN: EAPC-R. A fillable version of this form is available on-line at the Eighth Army Intranet under Forms and Publications. <https://www-eusa.korea.army.mil/EusaPages/Start.htm>. Contact CW2 Gail Shillingford, Theater Army Replacement Operations, at 724-3150, for assistance.**

Q: If I extend 9 additional months, what sort of tour credit will I get?

A: If you were on a Short "All Others" Tour, then you will receive credit for a Long Overseas Tour. If you were already on a Long Tour, then you still receive credit for one Long Tour.

Q: Will I waive my reenlistment commitment if I voluntarily extend another 9 months?

A: Not automatically. You need to go see your career counselor to discuss your particular options.

Q: If I am in an MOS targeted for IFSTE in Korea, can I extend my enlistment just long enough to obtain OTEIP benefits?

A: No, but you may reenlist for a minimum of 24 months. Then if you wish to request a voluntary FSTE, you may. Talk to your unit career counselor.

Q: If I volunteer to extend, can I change my unit of assignment in Korea?

A: You will need to work this out with your chain of command. There is an operational need for someone with your MOS in the unit where you are assigned today—that's why you were extended involuntarily.

Q: **My spouse and I are on a Joint Domicile tour in Korea. What happens if my DEROS was involuntarily extended, but my military spouse's was not? What should my spouse do?**

A: If your spouse wishes to extend in Korea to stay with you, he/she needs to request a voluntarily FSTE IAW the procedures in EUSA Supplement 1 to AR 614-30. He/She should say in Part IV Remarks of the EA Form 641: "My military spouse, Your Name, Your SSN, has IFSTE. Request that my DEROS be extended 3 months to match his/hers." It is important that

your spouse's unit expedite processing her/his VFSTE request. In order to help with expediting the process for soldiers impacted by IFSTE, the requirement to provide soldier data in Block V has been waived, except for command sponsorship information—this applies to your spouse's VFSTE, too.

Q: **My military spouse and I are not both located here in Korea, but we were promised a Joint Domicile assignment next. How will the Army handle our situation? What should we do?**

A: The Army is committed to preserving JD assignments, and CW2 Ella Robinson in the 8th PERSCOM Theater Army Personnel Services Directorate (724-7916/7914) can help you with working out follow-on assignment issues.

Q: **If my PCS is delayed due to IFSTE, can I move my family to the follow-on duty station on my original set of orders?**

A: Yes, on the amended set of orders, which will have a new DEROS. If your family is Command Sponsored and in Korea, you may send your family members ahead of you to your next duty station using your amended PCS orders. You should understand that once your family returns to the United States, the Army will not pay to return them to Korea. You should also understand that once your family is returned, you must clear quarters. Soldiers with family in the United States may move their family to the next installation on PCS orders. Soldiers should carefully consider all aspects of this decision before taking action. The Army is committed to accommodating family moves during the summer months, and IFSTE should not prevent this from occurring.

Q: **I have already shipped my household goods in CONUS based on my PCS orders. What should I do?**

A: Immediately request a curtailment of your extended DEROS through your chain of command IAW guidance outlined in an earlier question above. Visit your local servicing Transportation Office with copies of your household goods shipping documentation and your amended PCS orders (IFSTE documentation) to effect an extension of storage-in-transit entitlements.

Q: **The SOFA stamp(s) for my dependents will expire as result of IFSTE. Will I have to have the SOFA stamp(s) extended or renewed? What are the procedures?**

A: Contact ACS immediately for assistance. They will do their best to minimize any inconvenience to soldiers resulting from IFSTE. Additional sessions will be scheduled if necessary to accommodate affected personnel.

Q: **My military and POV driver's licenses will expire as result of IFSTE. Will I have to get them renewed? What are the procedures?**

A: Yes, the installation support office that issued you your license will annotate the new expiration date.

Q: When will IFSTE and Stop Movement end?

A: The Army will continue to analyze personnel strengths based on evolving contingencies. Korea's first IFSTE order impacts personnel with DEROS in March, April, or May 2003, and the need for further IFSTE orders will be assessed on a monthly basis. The Army will implement a phased plan for rotation of soldiers based upon a "first in-first out" basis if Stop Movement ends before the 90-day mark.



194th Maint. Bn. NCOs practice assembling and disassembling a M250C automatic.

Be...



Know...



and Do...



Training to train: 194th Maint. Bn NCO FTX

Story and photos by Sgt. Jang Dong-woo

Every soldier knows the Non-Commissioned Officer is the backbone of the army. They are the critical link of mission performance between officers and junior soldiers, as well as teachers, trainers and mentors. The responsibility they bear is something that cannot be overseen. This is why the NCOs of the 194th Maintenance Battalion gathered Jan. 23 – 30 to train themselves to become the ideal NCO.

“This is our chance to get together, to hone those skills we need to perform our battle

tasks, whether it be individual or collective tasks,” said Command Sgt. Maj. Robert Barker, the 194th Maint. Bn. command sergeant major.

“We can do that in an environment free of officers and juniors, so we shouldn’t be afraid to make mistakes, but learn from those mistakes without fear of embarrassment or looking bad. The keys to being out here are peer groups. I think it enhances learning,” Barker said.

The training days consisted of various training stations with different training tasks. The NCOs were grouped in teams consisting

of 9 – 10 soldiers from companies in the battalion. Each team, carrying a rucksack full of gear, navigated from station to station, some more than 3-4 kilometers in distance. METL classes were given out by senior NCOs at each stations.

“This is quite a tough FTX compared to the previous ones. One of the purposes of this FTX is to experience what sometimes we take for granted, i.e. digging foxholes, because most of the times we end up making the junior soldiers do the manual work,” said Sgt. Kim, Hyun-suk, HHD, 194th Maint. Bn. senior KATUSA.

“If we know what we order our soldiers to do, we get a better understanding of how our soldiers would feel and appreciate their work,” Kim said.

“We’re learning map overlays, NBC, many weapons, how to break them down, and operate them, said Spc. Brandon Jones, 520th Maintenance Company.

“We learn a lot of things we don’t actually do a lot in the rear, a lot of stuff we forget, and we take them for granted because we make junior soldiers do it,” Jones said. “We’re being trained to train and how we should be able to teach them properly.”

The distinctiveness of it being an NCO FTX, brings out the camaraderie among soldiers, bringing them closer to each other,

“I see it in the teams as I stop by the various training areas,” said Barker. “There’s laughter. Soldiers feel comfortable, and they’re raising concerns and voicing opinions, where I don’t think they would necessarily do that with juniors or even the superiors in their presence,” Barker said. “They get to say what’s on their minds, and offer suggestions. We can learn from each other in a way that is actually unique.

“The NCO has to be the master of his/her craft. They are the trainers of any organization. To be a trainer, you’ve got to be on your game, know the ins and outs of those tasks soldiers have to perform.

“The NCO has to be just as the NCO creed says; *‘No one is more professional than I,’* and that covers tactical as well as personal aspects,” said Barker. “It’s key to the success of any unit’s mission, that the NCO be (professional), know (your skill), and do (things that are right).”



Soldiers get up early in the morning to take firing positions for a “Stand-Two” every morning.



Sgt. John Kenton, C company, 52nd Avn Reg. practices firing a M249 SAW.

Senior KATUSA, represents U.S., ROKA leadership



Sgt. Jung, Jong-nam (center), the Senior KATUSA for HHC, 19th TSC takes the time to talk with fellow KATUSAs about KATUSA welfare.

Story and photo by Sgt. Jang, Dong-woo

Almost every office throughout the 19th Theater Support Command, as well as throughout the rest of the Eighth U.S. Army Major Command, has Korean Augmentation to the United States Army soldiers.

The KATUSA program has been with the Eighth U.S. Army since the Korean War. Among them, there are special KATUSA soldiers that stand out. Why? Because they are the “Senior KATUSAs.”

The official position of a senior KATUSA exists in a unit with 20 or more KATUSA. It is an Eighth U.S. Army approved slot, and it has its own Military Occupation Specialty.

Normally, a senior KATUSA is selected among the corporals who show strong standards and leadership. Recently, **Team 19!** had the opportunity to talk with Sgt. Jung, Jong-nam, HHC, 19th TSC senior KATUSA about his job.

“Basically, I am in the supervising position for the

KATUSA soldiers, as well as taking care of their leave, and administrative work concerning the soldiers [i.e. promotion, requesting slots for soldiers that ETS].

I go into platoon sergeant’s meetings and training meetings to keep the KATUSA soldiers informed and present KATUSA issues to the company. I also listen to KATUSA soldiers’ concerns or problems, and do counselings,” said Jung.

Jung further explained how he help advise the company chain of command about Korea. He also organizes events, such as the annual KATUSA week festivities and local orphanage visits.

“In a symbolic sense, I also represent the first sergeant and the commander to the KATUSAs and the KATUSA’s to the command,” said Jung.

Before Jung became the senior KATUSA, he worked as an orderly room clerk, working closely with the previous senior KATUSAs. This gave him the experience of working with several different leadership forms, which he mixes to do his

work.

“I just try to make them [KATUSA soldiers] do the basics. I say it’s the basics, but everyone knows that it’s not an easy job, keeping up the standards,” said Jung.

On his uniform, Jung has a senior KATUSA badge.

Not every senior KATUSA has this badge, since it’s not part of the uniform but Jung has a reason for wearing it:

“There are times when I wonder if people will recognize me as Senior KATUSA if I don’t wear this badge,” “Of course, most NCOs and people in supervising

positions know me, since most of them have at least one KATUSA in their section, but E-4’s and below sometimes don’t recognize me. If everyone took their time to

learn about the KATUSA program I wouldn’t have to wear this badge.”

Many people think, with a KATUSA issue, the senior KATUSA can solve everything, from manning slots, to squaring away their KATUSA soldier, or even punishing their KATUSA soldier, Jung Expressed.

“People, especially those in the position of a supervisor, think if they come to me with a KATUSA issue, I know everything, and I can resolve every problem that is related to a KATUSA. I can’t guarantee everything. I can only do my best. Also, many people think that senior KATUSAs have graduated from PLDC. That is not the case. There is a limited number of slots KATUSAs can have for PLDC,” said Jung.

Jung shared his thoughts about his job to KATUSA and U.S. soldiers.

“I really don’t want to be recognized, it’s unnecessary. Also, sometimes I notice some KATUSAs try to impress me, their seniors and sometimes the ROK command sergeant major, but they shouldn’t do that. They should only try to be the best for themselves, not for anyone else. Then, everyone will recognize them. I always want to meet the

KATUSAs with good issues. For example, KATUSAs whose supervisor wants him to be promoted early, or wants to give him an award, not with a problem.”

“I wish the U.S. soldiers would take more time to learn about the KATUSA program. Sometimes you notice some of the junior soldiers don’t give proper

bearings when talking with KATUSA NCOs, calling them by their name without rank. I wish we could fix this,” said Jung.

“Katchi Kapshida Team 19!”



The senior KATUSA badge for HHC, 19th TSC. The senior KATUSA wears this badge with his uniform.



Translated literally, "Tae" stands for jumping or flying, to kick or smash with the foot. "Kwon" denotes the fist-chiefly to punch or destroy with the hand or fist. "Do" means an art or way - the right way built and paved by the saints and sages in the past.

Tae Kwon Do: The most "Korean" sport in the world

Story by Pfc. Kim, Yoon-il

Tae Kwon Do is a form of Korean martial art. The literary meaning of Tae Kwon Do is a method of defending yourself with your hands and feet. Tae means jumping or flying, to kick or smash with the foot.

Kwon means to punch or destroy with the fist and DO means the "art" or "way" of something. Tae Kwon Do can be better understood by learning the philosophy, trinity and tenets of the marital art.

The philosophy of Tae Kwon Do is to build a more peaceful world. To accomplish this goal Tae Kwon Do begins with the foundation, the individual. The Art strives to develop the character, personality, and positive moral and ethical traits in each practitioner.

It is upon this "foundation" of individuals possessing positive attitudes and characteristics that the "end goal" may be achieved.

The gist of Tae Kwon Do

consists of the three major aspects ; the Body, the Mind, and the Spirit. In order for an individual to develop into a complete and well-rounded person, he must cultivate each aspect of Tae Kwon Do to fully understand the meaning of this martial art.

The Tenets of Tae Kwon Do go to the very roots of the Art, that of the positive development of the total individual. A person who is both a positive influence on those around him/her and the community. These tenets are courtesy, integrity, perseverance, self-control, and indomitable spirit.

Today Tae Kwon Do has become a worldwide sport, also being an official sport during the Olympic games and world competitions throughout the year. For those who are interested in learning Tae Kwon Do in Korea please contact your local MWR office for more information on this great opportunity to learn a significant part of Korea.



The philosophy of Tae Kwon Do is based on the premise that every person has the instinct to defend himself or herself against a sudden attack. (pictures provided by www.koreataekwondo.org)



中國

Experience China: the land of The Great Wall, The Forbidden City

Commentary and photos by Sgt. Sheryl Lawry

What do The Forbidden City, Temple of Heaven, The Summer Palace, and The Great Wall have in common? They are all located near or in Beijing, China, one of China's largest modern cities, and a place where soldiers stationed in Korea may vacation to for half the cost it would if there were in the States.

Recently, my husband and I booked a tour to China through the Tours and Travel Services located inside the Dragon Hill Lodge. The vacation deal was a three-day three night all-inclusive trip.

The trip started with a one-hour flight from the Incheon Airport, north of Seoul, to Beijing. There, we met up with our tour guide. Once everyone had check in, it was off to a commercial bus that took us to our first authentic Chinese meal, followed by our first historic site, Temple of Heaven.

Temple of Heaven as built in 1420. It is where the emperors of the Ming and Qing dynasties worshipped the heavens and prayed for a plentiful harvest. It is also the largest existing architectural complex for worshipping heaven in the world.

Following Temple of Heaven was Tianamen Square. There we took in the history and watched as they took down their flag. The next stop on our tour was a dinner at a five-star restaurant and check-in to our five-star hotel.

Day two, started with a western style breakfast then it was off to The Summer Palace. Once called Garden of Pure Ripple, Summer Palace cost 140 tons of silver, and took almost 15 years to build (1750-1764).

Within the walls of The

Summer Palace, visitors will experience a number of smaller palaces, halls, gardens, pavilions and much, much more. The Palace of Benevolent Longevity, Hall of Everlasting Longevity, and the Hall of Health and Happiness are just a few. The purpose of Summer Palace was a place for Emperors to vacation to and hold court.

Also part of day two was a trip to the pearl and jade markets. At both markets they educated us in their craft.

At the jade market, we were shown the different colors of jade and how it's cut. At the pearl market we were shown how they grow pearls. That evening we attended the acrobatic show that gave bending ones body in half a vivid visual image.

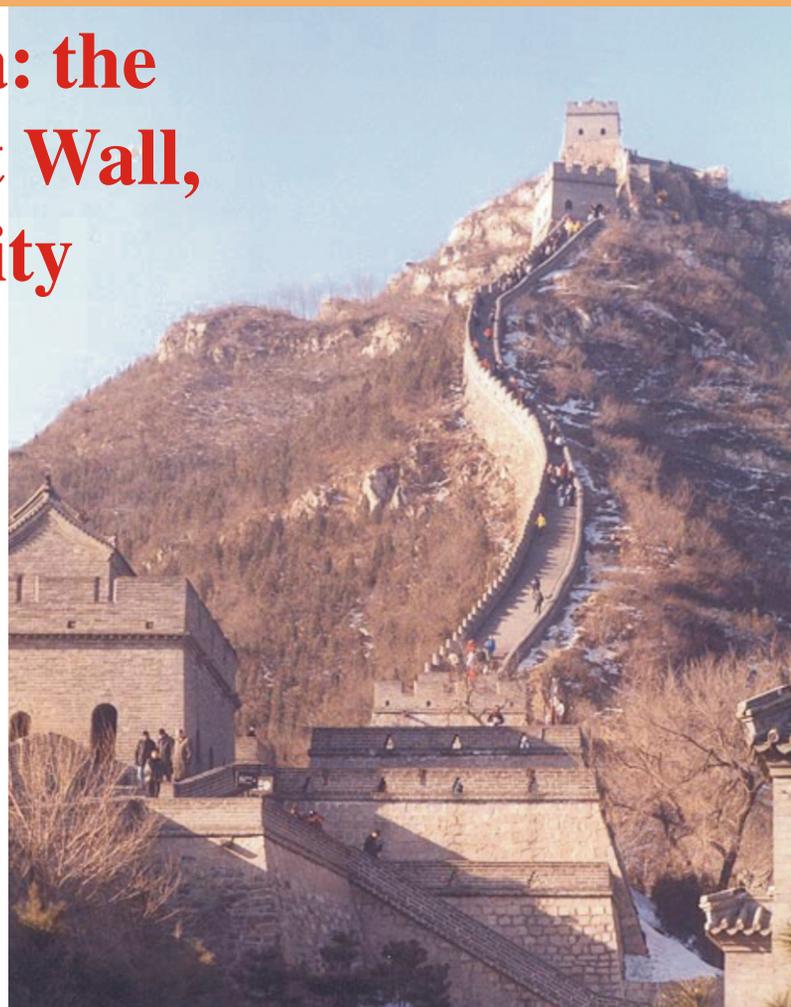
Day three was the day everyone on the tour was waiting for. We arrived at The Great Wall around mid-morning. Beijing has five places along the Wall where guest may visit and climb. The Wall was built to keep nomadic people in the north out of China.

Following the tour guide's historical introduction, all members of the tour were off to climb to the top. After lunch, we visited the silk market and The Forbidden City.

The Forbidden City was the imperial palace for both the Ming and Qing dynasties. Construction started in 1406 and has a history of over 600 years. Within its walls guest will encounter many halls, and pavilions similar to The Summer Palace. Day three ended in the shopping district.

After breakfast on day four we were off to the airport to go home.

If you are interested in booking your own China tour, contact your local Tour and Travel Services.



Photos: (Top) The Great Wall of China, built over 2,000 years ago by Qin Shi Huangdi, the first emperor of China. (center) Jade Market in Beijing. Offers great shopping opportunities. (Bottom) The Temple of Heaven, which is the hall of prayers for good harvest.

로또를 구입하는 아주 많은 사람들 중 하나의 입장에서

병장 송정범

올해들어 지금까지 인구에 회자되는 뉴스들은 지난해부터 이어온 이라크사태, 북핵문제, 새정부에 대한 것들이 있겠다. 그렇지만 솔직히 우리들이 피부로 느낄만한 것들은 아니어서 최근들어 불고있는 로또 대박광풍은 그 위력이 새롭게 다가온다.

연일 뉴스에서 터뜨리는 로또관련 소식들도 부족해서 이제는 드라마나 쇼프로그램등에서도 자연스럽게 그것을 연상시키는 듯한 내용으로 얼마전 물의를 빚기도 했다.

복권은 경마, 경륜 등과 마찬가지로 정부가 합법적이라고 인정한 “공인된 도박”이다. 불법도박에 대한 단속이 끊이지 않고 있는 가운데 그 단속주체인 정부가 이렇게 발벗고 나서 자기논리깨부수기를 자행하는데에는 다그만한 이유가 있을 것이다. 복권판매 수익으로 부족한 재정을 효과적으로 조달할 수 있고, 서민층을 위한 주택기금마련 등의 공공사업을 보다 많이 벌일 수 있다는 것등이다.

이러한 명분들을 한마디로 표현한다면 “보다 골고루 잘사는 사회를 만드는 것”이 될 수 있을것이다. 부의 재분배정책들중의 한가

지라고 해야 하나? 부유층의 돈이 복권제도에 많이 유입되어 그 수혜대상인 서민층의 복지향상에 쓰인다면 이거야말로 훌륭한 정책이라 할만하다. 그런데 이 로또정책은 여타의 정부정책들과는 다르게 그 정책수혜대상자들의 열기가 너무 뜨거워서 오히려 걱정이 될정도다.

미성년자에게는 판매가 금지되어 있음에도 심지어 초등학생들까지도 그리 어렵지 않게 복권을 구입할 수 있고 또 많은 수가 그렇게 한다. 회사원들은 월급의 상당부분으로 이를 구입하며 일부는 도가 지나칠 정도로 많이 빠져있다. 인터넷상에는 로또복권을 주제로 보다 당첨확률을 높여보려는 움직임들이 활발하고, 이제 복권을 구입하는 사람들은 주부에서부터 학생, 군인, 심지어 노인들에 이르기까지 상당히 일반화 되었으니 가히 우리생활의 일부분이라 할만하다. 이번주는 1등 당첨금이 천억 원대에 이를것이라는 추정이 공공연히 나돌고 있는 가운데 정부는 1등 당첨금액을 제한하겠다는 움직임이다.

현실이 어려울수록 미래를 생각하게 되고 거기에서 일부는 희망을 발견하기도 한다. 너무나도 희박한 확률이 문제이지 복권도 그



사진 제공연합뉴스

복권은 경마, 경륜 등과 마찬가지로 정부가 합법적이라고 인정한 “공인된 도박”이다

을 사는 사람에게는 기대와 희망을 줄 수 있다. 로또복권을 산다음 일주일을 기다려보는 재미도 망외의 소득이다.

사회를 보다 좋게 만들어보려는 정책이 그 부작용으로 인해 본래의 의미가 퇴색되어서는 안될 것이다. 많은 선진국들이 로또복권과 같은 제도를 시행하고 있다. 그들도 시행 초기 우리와 같은 사회문제를 겪었을 것이다. 정부의 보다 세심한 손질이 필요한 시점이다. 아울러 복권을 구입하는 쪽도 건전하게 즐기는 방향으로 나아갔으면 한다. 지나침은 모자람만 못하다 누가 그랬던가.

Useful force protection measures

Protecting our team goes hand in hand with safety and it also requires everyone's attention. Remain vigilant and aware of your surroundings as you venture off our installations. Korea is a wonderful, dynamic country to explore and by remembering a few force protection tips you can safely enjoy what Korea has to offer.

■ If going off-post you are highly encouraged use the buddy system, depending on the threat scenario you may be required to have a buddy.

■ Let someone know where you are heading and when you plan to return; always carry your SOFA

card

■ Check with your chain of command to see if there are any planned demonstrations in your area and avoid them

■ Obey traffic laws, if you are in an accident stay on the scene until released by the Korean National Police

■ Report suspicious activities to your chain of command or the local Military police

■ Vary your routines
By following the above tips you can make your adventures more enjoyable and know you have taken an important step in ensuring you and your families' safety.

군 전투력 보전, 보호 방법

요즘 같이 반미 감정이 심한 때라도, 한미 전투력의 연합에 차질이 가서는 안된다. 각 주한 미군 부대와 주한 미 군인, 군가족의 보호를 위한 몇가지 절차들을 소개한다.

■ 부대 밖으로 외출시에는 전우조를 이용하라. 위협적인 상황에 마주치게 된다면 전우가 옆에 필요 할 수 있기 때문이다.

■ 부대 밖으로 나갈때에는 누군가에게 행선지를 알려주고 가고, 언제든지 소파 카드를 소지하고 다녀라.

■ 지휘 체계와 확인해 주위에 집회나 대모가 일어날 수 있는지 미리 확인을 하라.

■ 한국의 교통법을 준수하라. 만약 사고가 나게 되면 한국 경찰이 가도 된다고 하기 전까지는 사고 현장에 남아 있어야.

■ 부대 주위에 수상한 활동 감지시 부대의 헌병이나 지휘관에게 신고를 해라.

■ 다니는 행선을 자주 바꾸면서 다녀라.
위의 안전 수칙들을 지키면 당신도 한국에서의 군생활을 안전하게 할 수 있을 것이다.

Team 19 Hangul page

Useful English Expressions

일병 김윤일

새해복 많이 받으십시오! 구정은 잘 보내셨는지 모르겠습니다. 이번달에도 유용한 영어 표현들을 올려봤습니다.

1) A distinction is made between A and B.

- A와 B 사이를 구분하다. Make a distinction은 '구분하다'라는 뜻입니다.

2) A consequence of this is that.

- 이로 인하여 결과가 이렇다.

3) Unlike~ - ~와는 달리.

4) First, ? secondly, ? Lastly ? - 첫 (수식 유도의 편의를 위한 표현은 이렇게 4

번째로? 두 번째로..., 마지막으로?

5) And then, - 그리고 나서

6) by using, - ~를 사용해서. (여기서 by using을 사용하여도 되나, by applying이 더 나은 표현일수도 있습니다.)

7)A. For a simple derivation of the equations.

B. For a convenient derivation of the equations.

C. For the sake of simplicity in deriving the equations.

D. For convenience's sake in deriving the equations.

가지의 방법이 있습니다.)

8) Meet the requirements.

- 요구하는 조건을 만족하다.

9) There is no doubt about that.

- 그일에 대해서는 확실하다.

10) I was impressed by your idea.

- 당신의 아이디어에 감명을 받았다. (여기서 "I appreciate your idea"라는 표현을 써도 적절하다.)

11) Let's go on to the next subject.

- 다음 주제로 넘어갑시다.

Let's go on to a different subject.

-다른 주제로 넘어 갑시다.

이제 일병인데, 군생활동안 이루고 싶은 것은 무엇입니까?



먼저 P.T. master를 이루고 싶습니다. 나름대로 열심히 연습을 하고 있는데 조만간 좋은 결과가 있을 것 이라고 생각합니다. 카투사로 들어온 가장 큰 이유는 영어를 배우고 싶은 것이었습니다. 근무를 하면서 미군들과 많이 접할 기회가 있는 병사는 아무래도 현병이라고 생각합니다. 특히 미군과 카투사의 관계가 좋은 우리 부대는 긴 근무시간과 휴식시간에서 서로 어울리며 생활을 열심히 하고 있습니다. 또한 한국문화를 미군들에게 보여줄 수 있는 여행들도 계획하고 있습니다. 무엇보다도 중요한것은 건강한 몸으로 제대 하는 것 이라고 생각합니다. **일병 이권, 57현병중대, 728현병대대**

전입 신병과의 대화:

그들이 느끼는 것들과 군 생활동안의 포부

정리 / 병장 장동우

이병 최선근(19 전지사 본부중대)

Team 19!은 최근 자대로 갓 전입 온 신병들과 얘기를 나눌 기회를 가졌다. 자대에서 오래 생활을 해본 것은 아니지만, 그들이 몇일 동안에 느꼈던 자대에 대한 첫 인상에 대한 얘기를 들어볼 수 있었다.

자신의 시간에 맞춰서 여유 있게 보낼 수 있다는게 좋았습니다. 사회에서 몸무게가 붙어서 몸을 키워야 겠다는 생각이 있습니다.

이병 곽지민(19 전지사 본부중대)

처음에 왔을때 선임병들을 대할때의 예절을 배웠습니다. 갓 신병이기 때문에 각별히 지켜야 하는 것을 들었을때, 사회에서는 편한 카투사라고 들었지만, 이곳도 군대라는 것을 깨달았습니다. 부대 시설 면에서 봤을때, 최고라고 생각했습니다.

체육관 시설이 매우 좋아서 운동을 열심히 하고 싶습니다. 도서관에는 비디오도 있고 음악 씨디도 있어서, 영화나 음악 감상 등 취미 활동도 시작해보고 싶습니다. 또한 전공 공부를 열심히 해보고 싶습니다.

2년 동안 미군과 함께 생활하면서 영어도 배우고 싶고, 원활한 소통을 하고 싶습니다. 또한 P.T. master 에도 도전하고 싶고, 기타 운동이나 악기 정도 하나 쯤 배우고 싶습니다. 이거 저거 많이 해보고 싶습니다.

제대를 얼마 남기지 않은 병장에게 들은 얘기인데, 2년 동안 꼭 한 가지만 얻어가라고 하셨다. 2년 동안 아무것도 못 얻어 나가는 사람들 많이 봤다고 말하는 것을 듣고 뭔가를 얻고 싶습니다.

이병 김영탁(19전지사 본부중대)

처음 자대에 도착할 당시, 여러 사람들에게 환영 받는 느낌을 받았습니다. 대체로 보직 받는 것도 비슷한 사람들 받아서오게 되는듯한데,

농구황제 조던 영원한 황제로 - 마지막 올스타전 화려하게 장식

병장 송정범

신이 내린 스타로까지 칭송받아온 '농구 황제' 마이클 조던(39.워싱턴 위저즈)이 사상 처음 2차 연장전까지 치러진 미국 NBA 올스타전에서 화려한 볼꽃을 만들며 역사의 뒀안길로 은퇴했다.

2월 10일(한국시간) 애틀랜타의 필립스 아레나에서 펼쳐진 2002-2003 시즌 NBA 올스타전에서 조던은 전성기때 만큼의 화려한 경기를 펼치지는 못했지만 20 득점에 5리바운드를 기록하며 마지막 황제의 경기를 지켜보는 팬들을 기쁘게 하였다.

이날 조던은 카림 압둘 자바(251 점)를 제치고 NBA 올스타전 통산 최다 득점자(262 점)로 이름을 올리는 또 하나의 대기록을 달성했다.

특히 136-136으로 맞선 1차 연장 종료 3초전 조던의 페이드어웨이 점프슛이 링을 가르자 관중들은 물론 코트의 상대팀 선수들마저도 박수로 황제를 위한 헌정 게임을 축하했다.

하지만 아쉽게 1차연장 종료 1초전 코비 브라이언트(LA 레이커스)가 자유투로 동점을 만들어 2차 연장에 돌입했고 결국 2차 연장은 조던이 벤치만 지킨 가운데 펼쳐졌다. 승부는 서부컨퍼런스의 155-145 승리로 끝나 최우수선수상도 37득점에 9리바운드를 기록한 케빈 가넷(미네소타 팀버울브스)에게 돌아갔다.

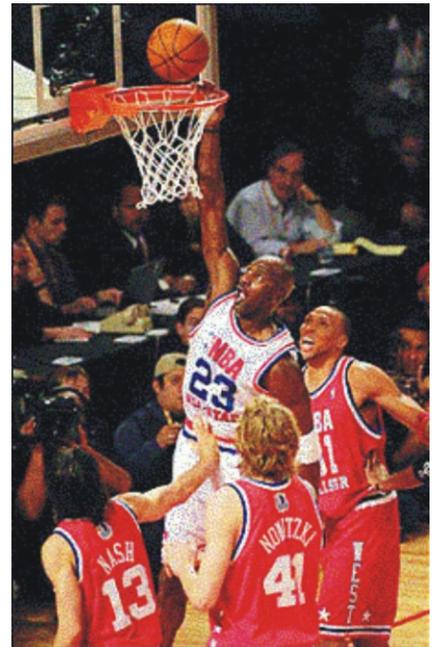
'팝의 여왕' 머라이어 캐리가 마이클 조던을 위해 하프타임때 히트곡 'Hero' 를 열창했다.

전성기때 연봉과 광고출연료를 합해 한 해 1100억원이 넘는 돈을 거머쥐었던 스포츠계 황제인 조던은 "편안한 마음으로 코트를 떠나 집으로 돌아갈 수 있게 됐다,"며 "그동안 나를 도와준 가족, 친구, 팬들에게 모두 감사한다,"고 말했다.

조던의 유니폼을 입은 관중들이 눈에 띄었고 선수들도 조던이 올스타전에 처음 출전해 덩크슛왕과 MVP에 오르며 황제의 등장을 알렸던 88년 당시의 촌스러운 유니폼을 입고 코트에 나섰다.

조던의 마지막 무대라는 그늘에 가리기는 했지만 다른 스타들의 플레이도 관중들의 탄성을 자아내기에 충분했다. 샤킬 오닐(레이커스)은 호쾌한 슬램덩크뿐만 아니라 가드처럼 다리 사이로 공을 툴기며 드리블하는가 하면 비하인드 패스로 해내 관중들을 열광시켰다. 앨런 아이버슨(필라델피아)과 키드, 개리 패이튼(시애틀) 등 가드들은 현란한 드리블 솜씨로 팬들을 매혹시켰다.

이날 '만리장성' 야오밍(휴스턴 로키츠)이 아시아 선수 가운데는 처음으로 NBA 올스타전 무대에 섰다. 야오밍은 경기시작 1분 5초만에 팀동료 스티브 프란시스의 패스를 받아 덩크슛을 성공시켰으나 그것이 이날 마지막 득



'농구 황제' 마이클 조던(39.워싱턴 위저즈)이 사상 처음 2차 연장전까지 치러진 미국 NBA 올스타전에서 화려한 볼꽃을 만들며 역사의 뒀안길로 은퇴했다.(사진제공 naver.com)

점이었고 리바운드도 2개에 불과했다. 4쿼터와 두차례 연장전에서는 모두 벤치를 지켜 총 17분만 출전했다.

- 신병, 14 페이지에 이어서 -

비슷한 사람들 끼리 공감대가 형성 되는 것 같고, 결속력도 강한 것 같습니다.

선임병들이 후임병들에게 잘 배우고 밥도 사주고 하는게 좋은 관계를 유지하고, 결속력도 강화시키는 것 같습니다. 논산 훈련소에서는 욕을 많이 들었는데, 여기서는 욕도 못들어보고 열차레도 없는것이 신기 합니다.

미군 부대 내에서 대학 수업도 수료 할 수 있다고 해서, 그것과 관련 해서 제 전공인 경영학과 관련 원서 서적도 읽고 싶습니다. 이후 제 꿈인 회계사 준비도 하고 싶습니다. 저 또한 운동은 P.T. master 를 해보고 싶습니다.

나의 마지막 잡지를 편집하면서 ...

마감 직전, 바쁘게 일을 하고 있어야 할 시간에 잠시 짬을 내서 쉬고 있다. 이제 곧 제대다. 이번호가 실질적으로 내가 참여하는 마지막 잡지. 나와의 모든 스텝은 출장을 가고 조용히 사무실에 앉아 편집 작업 하고 있다. 사실 이걸 쓸까 말까 고민을 했었는데, 예전에 카투사 신문에서 일하던 분도 비슷하게 쓴 것을 보고 나도 몇자 꼬적여본다.

KTA에서 내 기수중에서 혼자 '정훈' 이라는 보직을 무슨 일을 하게 될까 많이 걱정 했던 기억이 난다. 팀19가 나오기 전, 서던 스타 위클리 라는 주간지를 만들 당시

는 매주 마감에 쫓기곤 했는데, 이제는 월간지로 바뀌어 심리적으로 많이 편해진 것이 사실이다.

돌이켜 보면 즐겁게 일한 것 같다. 물론 당시는 스트레스 많이 받아가면서 글 쓰고 그랬었지만, 모든 것들이 돌이켜 보면 추억으로 바뀌게 된다는게, 맞는 말인것인지...

팀 19에는 참여하지 못했지만, 나에게 많은 것을 가르쳐 주고 제대한 " 멀치" 심규성 병장, 시키는 데로 ' 나름대로' 잘 하고 있는 김윤일 일병, 내 자대 동기들, 이원재 병장과 특히 나와 같이 룸메이트로 1년 넘게 지낸 김형준 병장. 자기 일도 아

닌데, 도와준다고 발 벗고 나서 도와준 송정범 병장, 공보실 담당 부사관 리드 상사, 한국의 모든 것을 호기심과 신비함으로 대하는 로리 병장, 20 지원단 공보실에서 일했고, 그리고 지금은 선임병장으로 있는 김원중 병장, 지금 KTA 주임 원사로 계신 권기창 원사님 그리고 현재 대구지역대의 주임원사님 김원대 주임원사님 ,그리고 마지막으로 공보실장 머더 소령, 그 외에 나와 군생활의 인연을 같이 한 모든이들에게 고맙다는 얘기를 전한다.

그리고 윤일아, 다음 부터 연예인 꼭 좀 넣어봐라.



The Creed of the Noncommissioned Officer



No one is more professional than I. I am a Noncommissioned Officer, a leader of soldiers. As a Non-Commissioned Officer, I realize that I am a member of a time honored corps, which is known as “The Backbone of the Army.”



I am proud of the Corps of Noncommissioned Officers and will at all times conduct myself so as to bring credit upon the Corps, the Military Service and my country regardless of the situation in which I find myself. I will not use my grade or position to attain pleasure, profit, or personal safety.



Competence is my watch-word. My two basic responsibilities will always be uppermost in my mind—accomplishment of my mission and the welfare of my soldiers. I will strive to remain tactically and technically proficient. I am aware of my role as a Noncommissioned Officer.



I will fulfill my responsibilities inherent in that role. All soldiers are entitled to outstanding leadership; I will provide that leadership.

I know my soldiers and I will always place their needs above my own. I will communicate consistently with my soldiers and never leave them uninformed. I will be fair and impartial when recommending both rewards and punishment.



Officers of my unit will have maximum time to accomplish their duties; they will not have to accomplish mine. I will earn their respect and confidence as well as that of my soldiers. I will be loyal to those with whom I serve; seniors, peers and subordinates alike. I will exercise initiative by taking appropriate action in the absence of orders. I will not compromise my integrity, nor my moral courage. I will not forget, nor will I allow my comrades to forget that we are professionals, Noncommissioned Officers, leaders!



Team 19!